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3 **THIRD QUARTER 2012 INVESTOR WEBCAST**

4 **November 7, 2012**

5
6 Prepared Remarks

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8 **Steve Somers, Investor Relations:** Good afternoon and let me welcome you to
9 Rosetta Stone's third quarter 2012 earnings call. I am Steve Somers, Vice President of
10 Investor Relations and I am joined today by Steve Swad, Rosetta Stone's President and
11 CEO, and Tom Pierno, CFO, to discuss the operations and financial results for the third
12 quarter and our outlook.

13 In addition to our commentary, we have made our 3Q12 Earnings Results press
14 release, supplemental financial information, and a slide deck supporting this webcast
15 available on our IR website at investors.rosettastone.com. Please review them to find
16 important additional information.

17 [Safe Harbor]

18 There are or will be forward-looking statements in our press release, slides and
19 conversation today. We offer these statements under the Safe Harbor provided by U.S.
20 law. Of course, risks and uncertainties attach to any forward-looking statement. A
21 detailed discussion of such risks and uncertainties is contained in our Form 10-K for the
22 fiscal year ended December 31, 2011 filed with the SEC in March 2012, which is
23 available in the Investor Relations section of our website. We ask that you review those
24 risk factors before making any investment decision. Please note these forward-looking
25 statements reflect our opinions only as of the date of this presentation and we
26 undertake no obligation to provide or publicly release the results of any revision to the
27 forward-looking statements in light of new information or future events.

28 We also use non-GAAP numbers in our presentation. The definitions of those
29 numbers, and their reconciliation to GAAP numbers, are available in today's press
30 release on our website and as filed with the SEC today on Form 8-K.

31 Now here's Steve.

32

33

34 **Steve Swad, Chief Executive Officer:**

35 Thanks Steve and welcome everyone.

36 [Third Quarter Overview]

37 We had a good third quarter with bookings up 9% year-over-year with double-digit
38 growth in our consumer business and single-digit growth in our institutional business.
39 We did a better job managing our expenses and we also made progress shifting the
40 business online, growing Online Learners to 57,000, up 115% since the beginning of the
41 year and up 167% versus this time last year. In addition, our Institutional business is
42 over 80% online. We also operated more efficiently and lowered expenses, including
43 reducing our kiosk expenses and lowering our international media spend which allowed
44 us to deliver Adjusted EBITDA of \$1.8 million, more than double the \$1.8 million loss a
45 year ago. This is now the fourth consecutive quarter of positive Adjusted EBITDA
46 contribution and we showed margin of 2.8%, near the high-end of the 1-3% guidance
47 that I outlined for the year. Year to date, our Adjusted EBITDA is up \$17.8 million from
48 last year's loss through the first 9 months.

49 In the quarter, we made good progress on our technology platform which will allow
50 us to begin to introduce new language learning products in the near future. And our
51 cash balance continues to increase, giving us the flexibility to explore acquisitions that
52 will help strengthen our position and accelerate our strategy.

53 So overall, we believe the business is getting stronger and we are better positioned
54 for the future; we are managing expenses more tightly and we are making important
55 investments that should help us return to improved growth rates. My expectation is that
56 this progress will continue with growth coming from leveraging our powerful brand,
57 expanding our distribution and innovating our platform. I will take you through some of
58 our efforts in each of these areas and then Tom will dive deeper into the financial
59 results.

60 Just as I was pleased with the financial performance in the quarter, I am also
61 pleased by the progress and momentum that helped drive results this quarter and the
62 efforts that will drive future results.

63 In terms of going to market, in the US, we continued to put resources behind our
64 DTC channel, which helped drive North American consumer bookings growth to nearly
65 20% year-over-year. During the quarter, we ran a very successful back-to-school
66 promotion and also leveraged new sales avenues through Facebook and Groupon. Not
67 only were these campaigns successful sales drivers, but represent new distribution
68 channels that are allowing us to reach more consumers. This point is especially clear
69 when considering that over 70% of claims from our Facebook campaign came from
70 mobile devices. In addition, our new "Live Life Fluently" creative, which we launched in

71 late June, appears to be well-received, the positive impact of which we started to see in
72 3Q. This combined with our promotional campaigns also boosted results in the retail
73 channel, where sell-through, or sales to end-consumers, was up strong double digits
74 year-over-year.

75 On the product front, let me highlight that during the quarter we released a refresh of
76 our flagship TOTALe product. This refresh touches all three of our strategic priorities
77 and is an important example of how we are improving engagement and increasing our
78 relevance. It improves the social aspects of our product with more pronounced chat
79 functionality, upgraded gaming and an enhanced ability to connect with other learners
80 for gaming or practice. Since this refresh we have seen a doubling of activities in the
81 social portions of our product. Not only do we think this will lead to a better customer
82 experience, but that it creates a more state-of-art perception of the brand, improves
83 engagement of our community and makes it easier for us to leverage the viral nature of
84 social media for distribution.

85 On the cost side of things, we saw the benefits of our reduced kiosk and retail
86 footprint again this quarter, while also benefiting from lower box costs and improved
87 efficiency in coaching. The combination of the growth in booked sales combined with
88 our more streamlined operations helped lower sales & marketing to 52% of bookings,
89 down 8 points from last year and down 4 points from last quarter.

90 Our Institutional business also had a good quarter growing bookings by 4% which
91 reflected the continued strength in our Corporate and International verticals as we
92 signed several new and renewal contracts in the quarter. This business has

93 demonstrated slow, but steady improvements with bookings growth improving through
94 the year increasing from 2% in 1Q to over 4% in 3Q. Not yet great growth, but heading
95 in the right direction.

96 As it relates to our strategic priorities, let me comment on the specific progress we
97 made in each of the three areas of Brand, Platform and Distribution.

98 With respect to Leveraging the Brand, we continue to refine our online strategy and
99 are poised to roll-out different Tiers or product bundles in our Consumer business. I
100 expect these tiered offerings will better promote our new online products and give our
101 customers greater choice to select the product that best suits their learning style and
102 their budget. This will likely include a range of options that goes from course-only to a
103 full suite that includes course and private studio sessions. With these offerings we will
104 expand our product offering along a wider span of prices.

105 These offerings should help us further grow our base of 57k Online Learners even
106 more so since most of this count only represents the test offerings that we have
107 conducted over the past year or so and has not been supported with meaningful
108 marketing spend. As we go into 4Q and 2013 and begin to put our marketing muscle
109 behind the online offerings, we think there exists significant opportunity to further
110 penetrate the market and speak to those customers that prefer an on-line duration-
111 based service.

112 In addition to our online efforts, we are leveraging the brand through new ads that
113 target the US Hispanic market and consumers in Asia. In Japan, we launched ReFLEX,
114 which can expand our brand. I've mentioned in the past that we are developing a kids-

115 specific product and we are targeting a first half 2013 launch, which we think will
116 address untapped demand and introduce kids to our brand at an earlier age as well as
117 reaching their parents in a new way.

118 With respect to Innovating the Platform, we have launched functionality so that our
119 product works on the Nook and are working on one for the Kindle Fire. We are also
120 testing functionality on our website that gives customers the option to purchase our
121 product directly as a digital download. In addition, we also released new cloud-based
122 functionality in TOTALE that recommends next steps in our program based on how a
123 learner is progressing, such as recommending a new lesson, a class with one of our
124 coaches, or a game to practice your skills. Currently, this is driven by some basic
125 artificial intelligence, but, early next year, we expect to launch a more sophisticated
126 version of this AI so that the delivery of content is customized to the learners' needs.
127 This customized learning approach will enable advanced learners to quickly move
128 through or skip certain content pages or slow down and repeat content for learners
129 having trouble. We believe this capability will particularly help in both the Consumer
130 and K-12 channels.

131 On the Distribution front, we made some progress, but are working on additional
132 initiatives. In the quarter, we carried out a successful Groupon offering and expanded
133 sales via Facebook as I mentioned earlier, while also increasing our mobile
134 engagement. We signed a few small deals with some airlines and credit card
135 companies, and think there are many more avenues for us to increase our presence. In

136 Korea, we are testing Proctor Home Learning, which is where tutors host classes for
137 kids and will be using Rosetta Stone as the primary curriculum.

138 So, from my perspective, we are executing on all three of our strategic priorities. We
139 are taking actions that leverage the brand. By that I mean, taking actions that will help
140 grow the company into the brand, like developing new products, as well as looking to
141 acquire products that we can sell with our brand and through our worldwide distribution
142 channels. We are investing in our platform to enable key capabilities, such as artificial
143 intelligence, to power the smart delivery of content, to enable mobility so our products
144 travel with you on tablets and smart phones, and to develop community, so you practice
145 and communicate socially with others while you learn. And lastly, we are growing
146 distribution globally by moving into new channels and working with new partners to
147 increase our presence.

148 Before turning it over to Tom, let me say that I am pleased that we settled our
149 trademark infringement lawsuit against Google last week. Google has agreed to
150 meaningfully collaborate with us to combat online ads for counterfeit goods and prevent
151 the misuse and abuse of our trademarks on the Internet. I believe that this settlement is
152 a significant victory for consumer protection, and it goes a long way toward advancing
153 our goal to strengthen the Rosetta Stone brand and trademarks around the world.

154

155 Now let me turn the call over to Tom, who will review our financials in detail.

156

157 **Tom Pierno, CFO:**

158 [Review of results]

159 Thanks Steve and good afternoon to everyone joining us as well. Overall, I was
160 pleased with the financial performance of the company in the third quarter and our
161 progress in general through the first nine months of the year. Despite having some
162 hurdles to overcome in terms of fewer points of kiosk presence and the non-renewal of
163 military contracts in the prior year, total revenues in the quarter grew slightly to
164 \$64.3MM. Adjusted EBITDA increased \$3.6MM from last year, going from negative
165 \$1.8 million to a positive \$1.8MM, evidence that the cost-cutting and efficiency efforts
166 that we implemented are starting to take hold, building on the momentum that started in
167 the second quarter.

168 Even though consolidated revenues were basically flat year-over-year, there is
169 evidence that the business has some momentum and is getting stronger as bookings in
170 the quarter were up 9% and \$7.8MM higher than reported revenues. This reflects both
171 the higher amount of contracts booked in our institutional business as well as the
172 increased bookings from paid subscribers, or what we call Online Learners, in the
173 consumer business. Overall, consumer revenues were up 2%, but the nearly \$3MM
174 comp hurdle from kiosk closures to the top line masks the growth in our DTC business.
175 Our US Consumer business increased 5% versus last year on the strength of our DTC
176 channel which increased 18%, even though we operated 60 fewer kiosks, on average,
177 compared to a year ago, which contributed to over \$2MM to last year's top line. If we
178 adjust for this reduction in our kiosk footprint, we would have shown double-digit
179 revenue growth for the quarter.

180 In our International Consumer business, results were still down 8% in the quarter,
181 but the rate of decrease has slowed to below double-digits for the first time in the last 12
182 months. The biggest reason for the year-over-year decline was due to our switch to an
183 online-only model in Germany earlier this year. Despite this, we are encouraged by the
184 growing acceptance and momentum for this product in Germany. In Asia, our top line
185 results were actually up year-over-year nearly 20% as we saw a sharp pick-up in our
186 home shopping channel, which along with modest gains in our DTC channel, lifted
187 results. While we still have more work to do, International Consumer showed signs of
188 improvement.

189 On the Institutional side, revenues were down 6% to \$14.5MM but was still impacted
190 by the \$1.3MM drag related to the absence of the military contracts. Excluding those
191 contracts, which dropped in July of last year, growth would have been positive 2%. I
192 think it is useful to note here that our Institutional business is over 80% online
193 subscription and service revenues, which gets reflected in our deferred revenue
194 balance.

195 Before commenting further on the financials for the quarter, I'd like to call your
196 attention to some new and revised metrics that we are disclosing for the first time today
197 on our supplemental financial table. As we mentioned on our second quarter call, in
198 recent quarters, our reported average revenue per unit or ARPU and unit counts have
199 reflected the increasing amount of monthly online subscribers in our unit count as more
200 of our business has, and is, shifting online and the lower monthly ARPU associated with
201 them. Starting with this quarter we are expanding our disclosure to provide two sets of

202 volume and pricing metrics for our Consumer segment. The first set will be Product
203 Units, which are box units and downloadable products, and their corresponding ARPU
204 and the second set is ending paid Online Learners and what their monthly ARPU is for
205 the quarter. In effect, the Product Unit metric relates to a one-time sale while the Online
206 Learner metric reflects a service sale. We think that as Rosetta Stone transitions to a
207 more digital business model, this will become an increasingly important way to track and
208 assess the business.

209 This disaggregation has the effect of removing the impact of lower ARPU and higher
210 units attributable to Online Learners from our historical reported consumer unit count.
211 Please note that we have provided this new and revised information back to the first
212 quarter of 2010.

213 With that said, let me discuss some of these metrics for the quarter, which you can
214 also see in graphical form in our accompanying slide presentation. Product Units
215 increased 9% this quarter to 146k units compared with 134k units a year ago, while
216 Product Unit ARPU was down 9% to \$313 from \$346 a year ago, and down slightly from
217 \$319 in the second quarter. While revenue from Product Units was flat with last year,
218 we saw strong growth in Online Learners. We ended the quarter with over 57k Online
219 Learners, which was up over 115% from the 26k that we started the year at and 167%
220 at this time last year. The growth in Online Learners has been driven by several factors.
221 The first is the broad transition that we are carrying out to move to a more digital model.
222 That has resulted in us introducing online-only products, like ReFLEX in Korea, and
223 TOTALE in Germany which are incrementally adding Online Learners. The biggest

224 driver, however, has been the ongoing test offerings of online services in the US, as
225 well as customers who have paid to extend or renew the online service that is included
226 as part of a TOTALe box product bundle. Monthly Online Learner ARPU was \$24 in the
227 third quarter, down from \$39 a year ago and \$27 in the second quarter. The reason for
228 the decrease in ARPU is due entirely to the increasing number of 12-month
229 subscriptions which have been tested in the \$20-\$30/month range over the past year. I
230 think it is important to note here as well, that unlike a telco or media company, our
231 service is a fixed-duration one, and our early experience is that most Online Learners
232 purchase and use the service and then depart at the end of their term. Because of this
233 dynamic, we do not think that it is appropriate at this time to think of this base in terms
234 of churn. With that said, given the high proportion of 12-month contracts in our base, an
235 Online Learner has a lifetime revenue value of roughly \$300, which approximates that of
236 our Product Unit ARPU. Because we primarily collect payment up front and recognize
237 revenues from Online Subscribers over the term of their contract, the growth of Online
238 Learners is partially reflected in increases to the cash and deferred revenue balances
239 on our balance sheet.

240 Moving on, gross profit increased \$200k to \$53.1MM and gross margin increased to
241 83% from 82%. Not only was this an improvement versus last year, but was an
242 increase from 81% in the second quarter. The margin gains were driven by lower hard-
243 product and coaching costs as we benefited from the shift to online as well as scale and
244 efficiencies in our coaching operations, where per session costs were down 25% year-
245 over-year; this despite having delivered over 60% more sessions this quarter. We

246 believe there may be additional gross margin enhancement opportunities related to
247 coaching as we go to market with our tiered product offerings.

248 Similar to last quarter, and consistent with our initiative to more effectively manage
249 our sales and marketing spend, we were able to lower sales and marketing expenses
250 7% to \$37.1MM versus a year ago. This figure was 57.7% of revenues, a 430 basis
251 point improvement versus 3Q11 and flat with last quarter, reflecting efficiencies
252 achieved despite a more competitive advertising market given the Olympics and the
253 start of the political election season in the U.S. R&D expenses for the quarter were up
254 4% to \$5.2MM vs. \$5.0MM, but up less than 1% year-to-date compared with the first
255 nine months of last year. G&A expenses were \$14.5MM, up 2.5% versus last year, but
256 include approximately \$1MM of costs related to our lawsuit against Google. Excluding
257 these costs, run-rate G&A is down year-over-year. I'd like to point out that fourth
258 quarter results will include additional legal costs related to the Google litigation incurred
259 prior to the recent settlement of the case.

260 Adjusted EBITDA for the quarter came in at \$1.8MM up 200% compared with
261 negative \$1.8MM a year ago. This reflects a margin of 2.8% and a 563 basis point
262 improvement from last year. Through the first nine months of the year, we have
263 delivered \$4.7MM of Adjusted EBITDA with our seasonally biggest quarter still to come.
264 To put this progress into perspective, this is a \$17.8MM positive swing at this point in
265 the year compared to last year, and reflects the measured and balanced approach that
266 we are taking to turn the business around and set us on a course to achieve our long-
267 term financial targets.

268 Our reported net loss this quarter was negative \$33.4MM or negative \$1.58 per
269 share, which includes the impact of a \$25.6MM non-cash charge to establish a
270 valuation allowance against our deferred tax assets, the vast majority of which was in
271 the US. Excluding the impact of this non-cash valuation allowance as well as the legal
272 costs related to the Google lawsuit, adjusted net loss would have been \$1.7MM with a
273 adjusted net loss per share of \$0.08. U.S. GAAP requires companies to assess
274 quarterly whether a valuation allowance is required by evaluating certain criteria,
275 including whether the company had a cumulative three-year historical pre-tax GAAP
276 loss. We had disclosed in prior filings that Rosetta Stone might cross into this position
277 before the end of 2012 and in fact we did in the third quarter primarily because high
278 positive income quarters in 2009 have dropped out of the calculation, weighting it more
279 towards the high negative income periods in late 2010 through early 2011. As a result,
280 we were required to establish this valuation allowance. This does not diminish our ability
281 to utilize these deferred tax assets in future periods by demonstrating a trend of positive
282 earnings and they expire in no less than 20 years. I want to emphasize that this does
283 not reflect a change in the Company's view of its near or long-term financial outlook, as
284 the valuation allowance is significantly the result of past performance. In fact, we are
285 increasing our Adjusted EBITDA guidance for 2012, reflecting the company's improved
286 performance, which I will discuss shortly.

287 [Balance Sheet and Cash Flow Review]

288 Turning to our financial position, the company's improved operating performance
289 helped boost total cash, cash equivalents and short-term investments by \$5.7MM to

290 \$126.1MM up from \$120.4MM at the end of the second quarter and up from \$111.3MM
291 a year ago. This represents almost \$6.00 of cash per share and is the highest cash
292 level ever reported by the company. Taken together with the fact that we have no debt,
293 the balance sheet remains very healthy. Deferred revenue in the quarter increased
294 sequentially by \$7.8MM to \$57.8MM from the previous quarter, reflecting the underlying
295 sales strength in our Institutional business as well as the growing number of Consumer
296 Online Learners. I think it is also important to point out here that while we have
297 generated Adjusted EBITDA of almost \$5MM for the first nine months of the year, we
298 have also created additional value that currently resides on the balance sheet in our
299 deferred revenue balance, which is up \$6MM year to date, bringing the effective 9
300 month contribution to \$11MM.

301 Capex in the quarter was \$0.9 million and we generated \$4.5 million of free cash
302 flow compared with negative \$4.5 million in 3Q of last year. For the first nine months of
303 the year, free cash flow was \$8.6 million versus negative \$11.9 million for the
304 comparable period last year, largely reflecting the improved operating results.

305 [Guidance]

306 When we first announced guidance for the full year 2012 in May, we set a range for
307 Adjusted EBITDA of \$5-8 million. After the second quarter, we increased the bottom
308 end to \$6MM for a range of \$6 to \$8MM. We believe the improvements in the business
309 over the last couple of quarters and the relative outperformance gives us confidence to
310 further lift the range by \$2MM for a new Adjusted EBITDA range of \$8 to \$10MM.

311 Consistent with prior commentary, this guidance range does not include any of the legal

312 expenses related to our lawsuit against Google, which we add back for guidance
313 purposes. With the greater emphasis on growing our digital-based business, we are
314 planning to take some actions in the fourth quarter to accelerate our online consumer
315 business. We think this is the right thing to do for the company and will improve our
316 future outlook, but could have the effect of boosting bookings and growing our deferred
317 revenue and cash balances, but moderating revenue growth in the short term. As a
318 result, even as we are raising our expectations for Adjusted EBITDA, we are more likely
319 to come in more towards the low end of our \$270-285MM revenue guidance range. For
320 the year, we also continue to expect adjusted net loss to be between \$4 and \$6 million
321 with an adjusted loss per share of \$0.20 to \$0.30 excluding the impact of the valuation
322 allowance and legal costs related to our lawsuit against Google.

323 With that, operator, we are ready to take questions.